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| **Full Board** | **Finance & Operations** | **Education & Marketing** |
| **To provide guidance to the Senior Leadership of the Hollygirt School.** | **To support the financial viability of the School**  **To support staff and to offer the school as a place of work that attracts and supports the highest calibre of staff.** | **To support the quality of education and enrichment of the student learning experience**  **To promote the School as a school of choice for parents of children requiring a bespoke and nurturing education** |
| * Updates from Committees * Ratification/approval/challenge and support * Ensure viability of the school * Compliance with Independent Schools Standards * Safeguarding * Solvency of the limited company * Charity Commission compliance * *And* overview of all sub-committees. | * Budget * Building * Infrastructure * Health & Safety * Appraisals (Spring) * Staffing issues/welfare inc. budget for teaching & pastoral staff * Contact teaching time & pupil-teacher ratios. * Pensions * Staff terms & conditions * Staff remuneration * Attracting high calibre staff (work place of choice) | * School Development Plan * Compliance with Independent School Standards * Safeguarding * Curriculum Planning (Spring) * GCSE Results (Autumn) * Pastoral Care * SEND including EHCPs * Extra curricular * CPD * Review all other non-regulatory policies and procedures that relate to the school’s academic, curricular & pastoral provision * School’s ethos and aims * Long and Mid- term Marketing Strategy * Marketing Budget * Social media policy * School website * Key school messages * Key development aims (Alumnus) * Admissions * Outreach in community * Public image * Branding & PR * Fundraising, Prime Donors and Sponsorships * Parent Satisfaction |
| Chair: Alison Bingham  Chris Adams  Rachael Archer  Julian Townsend  Alison Turton  Julie West | Chair: Julian Townsend  Chris Adams  Alison Bingham  Alison Turton | Chair: Julie West  Rachael Archer (Safeguarding Trustee)  Alison Bingham |
| **FULL TRUSTEES 5-7 pm** | **OPERATIONS 5:15 – 7:15pm (online)** | **EDUCATION 5:15 – 7:15pm (online)** |
| Thursday 7 December 2023 | Thursday 16 November 2023 | Wednesday 18 October 2023 |
| Tuesday 26 March 2024 | Wednesday 6 March 2024 | Monday 5 February 2024 |
| Wednesday 26 June 2024 | Monday 3 June 2024 | Tuesday 14 May 2024 |
| **Full Trustees Training Day Sat 11 November - 9.30am -1pm** |  |  |

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| **H&S (reporting to Operations Committee) Held within the school day**  *Provisional – dependent on timetables*  *Trustee attendance tbc* | Autumn: 17 October 2023  Spring: TBC  Summer: TBC |

**Key School Social Events**

Weds 20 September 2023 - Prize Giving 6.30pm

Tues 19 December 2023 - Carol Service 7pm

**Effective from: [ September 2023]**

**Last reviewed: [ February 2024]**

**To be reviewed: [September 2024]**